Expression of Interest

For

Skill Development and Economic Commercial Business Centre at Chunniganj under PPP (DFBOOT) Mode in Kanpur City



ISSUED BY THE KANPUR SMART CITYLIMITED

Kanpur Nagar Nigam Mukhyalaya, Harsh Nagar

Motijheel, Kanpur – 208002

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 $E\text{-}mail: \underline{ksclkanpur@gmail.com}$

KANPUR SMART CITY LIMITED

Kanpur Smart City Limited (KSCL), invites online responses ("Proposals"/"Bids") to this Expression of Interest ("EOI") from eligible Concessionaires to be appointed as PPP vendor for "Skill Economic Skill Development and Economic Commercial Business Centre project at Chunniganj under PPP (DBFOOT) Model".

Interested Concessionaires are advised to study this EOI document carefully before submitting their proposals in response to the EOI document. Submission of a proposal in response to this EOI shall be deemed to have been done after careful study and examination of this document with full understanding of its terms, conditions and implications.

Interested Concessionaire to download the EOI document from our website https://etender.up.nic.in under organization name – "Kanpur Smart City Ltd.". Any subsequent clarifications, which will be issuing by the authority made available on the above website only.

The details are as under.

Sl. No.	Event's Name	Information
1.	Organization	Kanpur Smart City Limited (KSCL)
2.	Project	Smart City Project
3.	NIT No.	KSCL/PMC/SDC/01/04
4.	Name of Work	Selection of Concessionaire for Skill Development and Economic Commercial Business Centre project at Chunniganj under PPP(DBFOOT)Model
5.	EOI Document Downloading Start Date	16/11/2018 from 9:30 AM
6.	Last date for sending pre-bid queries	27/11/2018 till 2:00 PM
7.	Date, Time & Place of Pre-bid Meeting	27/11/2018 , 4:00 PM 1 st Floor, Meeting Hall, Kanpur Nagar Nigam Mukhyalaya, Kanpur
8.	Date of Presentation	11/12/2018, at 4:00 PM 1st Floor, Meeting Hall, Kanpur Nagar Nigam Mukhyalaya, Kanpur
9.	Last date of Online Submission of Proposals	18/12/2018 till 3:00 PM
10.	Last date for Proposal Submission in Hard Copy	19/12/2018 till 3:00 PM
11	Date of Opening of Proposals	18/12/2018 at 4:00 PM

E-Tender Submission Guidelines

- The Proposals should be submitted online at website http://etender.up.nic.in by the due date and time, as specified in the Expression of Interest Notice. Late/delayed proposals submitted online after the due date and time, for whatsoever reasons will not be considered. The Server Date & Time as appearing on the website. http://https://etender.up.nic.in shall only be considered for the critical date and time of tenders. Offers sent through post, telegram, fax, telex, e-mail, courier will not be considered.
- Partially completed/incomplete proposals shall not be considered.
- All communication shall be done online through website
 <u>http://etender.up.nic.in</u>
- Concessionaires shall be required to arrange all resources, including Digital Signature Certificates and Internet Connections at their own cost, for participating in online proposals at http://https://etender.up.nic.in.
- M/s Kanpur Smart City Limited (KSCL) shall not be responsible for any delays what so ever in receiving as well as submitting offers, including connectivity issues. M/s. Kanpur Smart City Limited (KSCL) shall not be responsible for any other delays in submitting any documents wherever applicable.
- M/s. Kanpur Smart City Limited (KSCL) will not be responsible for the cost incurred in preparation and submission of proposals including the cost of digital certificate, regardless of the conduct of outcome of the bidding process.
- Please note that queries related to enquiry specifications, terms & conditions etc., can be had from CEO, Kanpur Smart City, Email: ksclkanpur@gmail.com before the clarification end date/time specified in the EOI Notice.
- Opening of Proposals will be done online at the time and dates specified in EOI Notice
- The Concessionaires are requested to go through the instruction to the bidders in the website http://etender.up.nic.in.. The Concessionaires who submit their proposals for this after digitally signing using their Digital Signature Certificate (DSC), accept that they have clearly understood and agreed the terms and conditions in the website including the terms and conditions of this EOI.
- M/s. Kanpur Smart City Limited (KSCL) reserves the right to accept any proposals in whole or in part or reject any or all proposals without assigning any reason M/s Kanpur Smart City Limited (KSCL) reserves right to accept any or more offers in part. Decision of M/s. Kanpur Smart City Limited (KSCL) in this regard shall be final and binding on the Concessionaire.
- M/s. Kanpur Smart City Limited (KSCL) reserves the right to cancel any tender process at any stage without assigning any reason.
- Corrigendum / addendum, which form part of the EOI, shall be published in the company website and e-

tender website (http://https://etender.up.nic.in) only and Concessionaires are advised to check the websites regularly for the updates related to the EOI before submitting the proposals.

Disclaimer

The information contained in this Expression of Interest (EOI) or subsequently provided to Applicants, whether verbally or in documentary or any other form by or on behalf of the Kanpur Smart City Limited (KSCL) (henceforth referred to as KSCL in this document / "the Authority") or any of its employees or advisers, shall be considered confidential and not to be reproduced / transmitted / adopted / displayed for any purpose whatsoever.

This EOI is one of the steps in the process of selection of an entity for the project of Skill Economic Development & Business Centre at Chunniganj under PPP model in Kanpur City.

This EOI is not an agreement or an offer by the Authority to the Applicants or any other person. The purpose of this EOI is to provide interested parties with information that may be useful to them in the formulation of their Proposals pursuant to a specific Request for Proposal (RFP).

This EOI includes statements, which reflect various assumptions and assessments arrived at by the Authority / Employer in relation to the Project. Such assumptions, assessments and statements do not purport to contain all the information that each bidder may require. This EOI may not be appropriate for all persons, and it is not possible for the Authority/ Employer, its employees or advisers to consider the objectives, technical expertise and particular needs of each Applicant who reads or uses this EOI. The assumptions, assessments, statements and information contained in this EOI, may not be complete, accurate, adequate or correct. Each Applicant should, therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments and information contained in this EOI and obtain independent advice from appropriate sources.

The information provided in this EOI is not intended to be an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. The Authority / Employer accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on the law expressed herein.

The Authority and its employees and advisers make no representation or warranty and shall have no liability to any person including any Applicant under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this EOI or otherwise, including the accuracy, adequacy, correctness, reliability or completeness of the EOI and any assessment, assumption, statement or information contained therein or deemed to form part of this EOI or arising in anyway in this subject.

The Authority may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement any information, objective, assessment or assumption contained in this EOI.

Skill Development and Economic Commercial Business Centre at Chunniganj under PPP (DBFOOT) Model
The issue of this EOI does not imply that the Authority is bound to select an Applicant for the project and
the Authority reserves the right to reject all or any of the proposals / terminate the process at any time
without assigning any reasons whatsoever.
The Applicant shall bear all its costs associated with or relating to the participation in this process
regardless of the conduct or outcome of the process.

Skill Development and Economic Commercial Business Centre at Chunniganj under PPP (DBFOOT) Model **Table of Contents** 3. The Process: 4. Parameters 12 6. Eligibility Criteria: 14 **Forms** Form 7.3 FORMAT FOR DECLARATION BY THE APPLICANT FOR NOT BEING BLACKLISTED/DEBARRED......18

Invitation for Expression of Interest for Skill Economic Development and Commercial Business Centre at Chunniganj under PPP Model in Kanpur under Smart City

1. Introduction

- 1.1 Kanpur Smart City Limited (KSCL), is a Special Purpose Vehicle (SPV) set up to implement smart city projects under PPP. KSCL proposes several smart solutions in Area Based Development (ABD) area and across pan-city providing various smart features / infrastructure in line with the SCM guidelines. Skill Economic Development & Commercial Business Centre at Chunniganj project is part of the Smart City Project.
- 1.2 The main goal is to create opportunities, space and scope for the development of the talents of the Kanpur youth and to develop more of those sectors which have already been put under skill development for the last so many years and also to identify new sectors for skill development. The new program aims at providing training and skill development to millions of youth of our city by 2020.
- 1.3 **Location:** The Skill Development and Business Centre at Chunniganj is proposed on site located on the convergence of Mall Road and Nawabganj Road. The location is strategically very important with access to the north and central parts of the city. The latitudinal and longitudinal location of the sites bears the figures of 26°28' N and 80°20' E, respectively. The site is open with trees mostly in the periphery. There are some trees in the center of the site too. But those can be accommodated or shifted according to the layout plan being designed for Skill Development and Business Centre in future.
- 1.4 **Area and Present Status:** The area of the site is around 1.57 hectares or 3.87 acres. It is a plain land, with access from Mall Road. The proposed site is free from all encumbrances.

Area to be developed as per Development Controls

- **Total Plot Area** 3.87 ACRES = 15661 sq. m.
- FAR 1.5 (for Developed Area as per Building Construction and Development Rules 2016 (Amended)). Thus **Developable Area** 23491 sq. m.
- Purchasable FAR 50% of Basic FAR. Thus Total Developable Area (including Purchasable FAR) 35237 sq. m.
- **Maximum Ground Coverage** 60% (9397 sq. m.)
- **Setback** 5 m from all sides (for building with height 12.5-15 m).
- Height 15 m (maximum 4 floors for Developed Area as per Building Construction and Development Rules 2016 (Amended))
- Parking Underground ECS Parking 32 sq. m.; Open Parking 23 sq. m.; Covered Parking 28 sq. m.; Mechanized Parking 16 sq. m. 2 (Two) Wheeler Parking 2 sq. m.
- **No. of Basements** More than 10,000 sq. m. plot area No limit.

1.5 Approvals required from Archaeological Survey of India (ASI)

Approval from Archaeological Survey of India (ASI) with regard to construction at the site is required as it comes in the vicinity (south-western side) of an ASI Protected Monument Subedar Ka Talab Cemetary. Because of this, a 16 m No Construction Zone on south-western side will have to be considered at the site, taking into cognizance a 100 m No Construction Zone provision around ASI Protected Monuments.



1.6 Interested applicants are requested to submit their responses in the formats under 'Forms'. They may also provide documents in support of their approach, achievements / claims and compliance to eligibility criteria.

2. Objective

2.1 Skill Development Centers

- The emphasis is to skill the youths in such a way so that they get employment and also improve entrepreneurship.
- Provides training, support and guidance for all occupations that were of traditional type like carpenters, cobblers, welders, blacksmiths, masons, nurses, tailors, weavers etc.
- More emphasis will be given on new areas like real estate, construction, transportation, textile, gem industry, jewelry designing, banking, tourism and various other sectors, where skill development is inadequate or nil.
- The training programs would be on the lines of international level so that the youths of our country can not only meet the domestic demands but also of other countries like the US, Japan, China, Germany, Russia and those in the West Asia.
- Tailor-made, need-based programs would be initiated for specific age groups which can be like language and communication skills, life and positive thinking skills, personality development skills, management skills, behavioral skills, including job and employability skills.
- The course methodology of 'Skill India' would be innovative, which would include games, group discussions, brainstorming sessions, practical experiences, case studies etc.

2.2 Economic development Cell

Cell is all about improving the **economy** of KANPUR, by attracting new businesses, encouraging investment opportunities, increasing job opportunities, promoting leisure and tourism and identifying opportunities for sustainable growth and **development**. The **main objectives** of Economic Development Cell are:

- Community Bridging, Networking and Capacity Building: To facilitate relationships, partnerships, network and capacity development between industry, government, institutions, NGOs and community stakeholders through project and initiative based opportunities. It will serve as data center having record of all the service providers from domestic help to skilled manpower and service seekers (All sectors Manufacturing, Trading & Tertiary Sectors) which will facilitate both getting their demand fulfilled.
- Development of New Technology: To assist the community and its members in taking advantage
 of new technology and applying it, including the commercialization of products.
- Development of Processes and Decision Support Tools: To evaluate the local economic impacts due to changes in global industry practices, such as adopting the principles of market driven production and assist local SMEs in operationalizing adaptability and resilience through anticipated changes in work cycles, impact on cash flows and progressive human resources practices.
- Training & Skill Development: To assist individuals and businesses to develop the skills necessary

to respond effectively to change through access to information, skill development, professional training and educational initiatives.

- Statistics: Provides detailed statistics on social and economic trends and changes nationally, provincially and locally.
- **Financing**: Help in arrange financing for start-up or enhancement of business through regular channels (banks and other financial institutions). It will facilitate the society in getting information regarding GOI and State Government benefits in starting up the venture, subsidies available etc.
- Data Base and facilitation Centre: It will act as a bridge between a service seeker and service provider. It will act as consultant which will help all sections of the society in terms of providing leads for their requirement.

2.3 Business Centre

- 1. To act as a platform for displaying variety of products of Industry to attract local and international buyers.
- 2. To help the businessmen to find new markets, identification of weaker links in their products presentation to promote their local and export business.
- 3. To provide facilitation and space for conducting one to one meetings for local and international buyers, sellers, vendors and delegations.
- 4. To provide business information and business development resources for business counselling, networking liaising, management, technology support, ADR support through hiring experts/consultants/professionals.
- 5. To provide space and facilities to the business community for product display, product marketing and exhibitors or any other activity to promote local business.
- 6. To facilitate in increasing exposure of local business community to international business trends and to enhance ability to benchmark with the contemporary product standards, besides general compliance with international trade regulatory regime.
- 7. To arrange and conduct capacity building programs including training programs/ seminars / workshops for entrepreneurs to build their capacities for starting and managing businesses.

2.4. Commercial Towers

To make the project financial viable the remaining area is to be developed for permissible commercial activities according to the existing building by-laws and are to be leased/rent out on short term basis till the concession period by the developer. The ownership of the land remains with the government, however the risks and rewards are borne by the contractor.

3. The Process:

- The document can be downloaded from https://etender.up.nic.in.
- For evolving the best techno-economically feasible solution allowing non-proprietary functionalities /

features / equipment / technology, it is essential to identify all system components, their operational requirements as well as capabilities, their mutual compatibility / interoperability, and formulating the minimum essential specifications, KSCL has planned to invite an open and interactive participation of all solution providers.

- It is envisaged that consortium of businesses in development of large Infrastructure projects will emerge to meet the long-term objectives of this project.
- The Concessionaire need to give a detailed technical presentation to KSCL covering the following
 - 1. Details on technical solution envisaged in the project,
 - 2. Indicative approach to be adopted
 - 3. Suggest with proper justification, the various revenue modes which can be part of the EOI. The concessionaire will have to provide techno –financial feasibility report on his own.
- KSCL will receive EOIs from full / part solution providers ("applicant") who will participate in technical discussions with KSCL, demonstrate their solutions / capabilities / functionalities / features through detailed presentations. This presentation should provide a representative solution to integrate various features / aspects / functionalities / applications of the project as per the objective(s) set above. It is pertinent to mention that the applicant should have experience in large infrastructure projects in India or abroad. KSCL may visit these locations at its discretion of existing implementation by the applicant.
- Based on the learnings from Presentations; final specifications of the project will be drawn up for implementation. The applicants shall involve in formulation of technical specifications of various system components for long term sustainable implementation of the project, which shall be compiled in the RFP document.
- The applicants shall also provide their inputs for identification and quantification of revenue streams, making their own assessments of revenue potential. Details, as necessary, may be shared with KSCL for suitable incorporation in the RFP document.
- Only lead applicants of the EOI will be invited to submit their technical and financial proposals in response to the RFP document, in the method to be described in the RFP document. After technical and financial evaluations, in the method to be described in the RFP document, KSCL will identify the Most Preferred Partner for implementation of the project.
- During the presentation as per 'Key Events and Tentative Dates, each applicant shall discuss their recommendation of solution(s) for Smart City – Kanpur and also exhibit their technical approach, methodology and work plan for the implementation of:
 - a. Skill Development Centers.
 - b. Economic Development Center.
 - c. Business Centre.
 - d. Commercial Establishments/Activities.

4. Parameters- Scope of work

- Skill Development Centers: Kanpur Smart City has proposed a minimum area of 1200 Sq. Mtr. for skill development centers to be operated only under the flagship of National Skill Development Mission. The developer has to make sure this space is only used for the skill development programs to achieve the objective defined above. (2.1).) The developer has to make sure that the skill development centers are being operated. This space cannot be used or leased or rent out for any other activity.
- Economic Development Centre: Kanpur Smart City has proposed a minimum area of 300 Sq. Mtr. for the establishment of Economic development Centre. This space can be used only to achieve the objective of Centre defined above. (2.2) It cannot be used or leased or rent out for any other activity.
- Business Centre: Kanpur Smart City has proposed a minimum area of 500 Sq. Mtr. for establishment of Business center to achieve the objective defined above.(2.3)
- Commercial establishment/Activities: To make the project financial viable the remaining area is to be developed for permissible commercial activities according to the existing building by-laws and are to be leased/rent out on short term basis till the concession period by the developer. The developer will be provided certain concession period derived from the proposals received by KSCL. on the . The ownership of the land remains with the government, however the risks and rewards are borne by the contractor. Activities termed as illegal by Government of India and State Government are barred to be operated from this site.
- Applicant shall also elaborate on (i) Efficiency, operability, maintainability of features involved, (ii)
 Collaboration model among all ecosystem stakeholders, (iii) Procurement & Financing Models Revenue Sharing Model.
- All the information provided by the applicants, like the names of the clients, contract values or any proprietary information etc. will be treated as confidential information.

5. DBFOOT model

Sr.	D. d. L.	CIP 4	X 71	D 1 .
No	Particulars	Client	Vendor	Remarks
1.	Cost (Capex + Opex)		Yes	
	Scope of Work:			Defined above and
	Skill Development Center	3 7		Mandatory
2.	Economic Development Center	Yes		
	Business Development Center			
	Scope of Work:			Only permissible
3.	Commercial Centers/Towers		Yes	legal commercial
	Commercial Centers/Towers			activities
				To be derived from
4.	Concession Period		Yes	Proposals received
				by KSCL
5.	Renewal of contract	Yes	Yes	Equal to
J.	Renewal of contract	168	1 es	concession period
				Revenue to be
6.	Davanya Charina	Yes	Yes	shared between
0.	Revenue Sharing	168	168	KSCL &
				Concessionare
7.	Technical Specifications		Yes	Approval from
/.	reclinical specifications		103	KSCL
8.	Detailed Architectural Design &		Yes	Approval from
0.	Drawings		105	KSCL
9.	Detailed Structural Design		Yes	Approval from
۶.	Detailed Structural Design		1 68	KSCL
10.	Defect Liability		Yes	2 years

6. Eligibility Criteria:

1. EOI of each Applicant shall be evaluated based on the following Eligibility Criteria:

No.	Criteria	Specific Requirements	Documents Required
1.	Applicant Entity	Legal entities duly registered under the Companies Act 1956 / 2013, or, public / semi-public entities which are financially autonomous. Entities registered under equivalent law / act in foreign countries may participate. However, they will need to be registered in India, if selected for this project's implementation.	Certificate(s) of incorporations
2.	General Requirement	Applicant/consortium should be: Engaged in at least one large infrastructure projects, preferably Government projects in last 10 years.	Self-attested certificates / registrations / copy of documents to establish the general requirement conditions to be enclosed. MoU of the consortium clearly specifying the role and area of specialization of the individual partners should be submitted.
3.	Turnover	The applicant / lead partner in case of consortium shall have Average Annual turnover of at least Rs 100 Crores during the last three FYs (2015-16, 2016-17,2017-18).	Certificate(s) from statutory auditors of the Applicant; Annual Audit Reports

4.	No Barring	Any entity which has been barred, by any	Undertaking by the
	Certificate	public / semi-public agency / Central / State /	authorized signatory as well
		Local Government, and the bar subsists as on	as all members of consortium
		the date of Application, would not be eligible,	
		either individually or as member of a	
		Consortium.	

- Only the applicants who have submitted EOI will be allowed to respond to the RFP as lead bidders and submit their proposal for participation in the implementation of the project. The lead bidder may add new consortium partners as required during the bidding stage.
- In case of Consortium, Consortium agreement to be submitted with percentage share of each member, Lead member should have a minimum of 51% share in the Consortium. Consortium member should be jointly and severally responsible.

Forms

Form 6.1 TECHNICAL CAPABILITY OF THE APPLICANT

Sl. No.	Information	Response (with supporting documents to be attached)
1	Name and address of the Applicant	
	Name, Designation, Address and Contact Details of the person to whom all references can be made in connection with this EOI	
3	Legal Status	
4	Product(s) / Service(s) Offered	
5	Years in business.	
6	Number of similar projects executed	
7	Project Information – Name, Client, Scope, Technology used, Value, Start / End Dates, etc.	(repeat for each project as per information under (4))
	Requirement to form any joint venture for providing any product / feature / service etc. under this project (Yes / No)	
	If Yes for (8) above, define the product / feature / service etc.	
	MoU with other agency(ies), if making a joint application	Attach

Form 6.2 FINANCIAL CAPABILITY OF THE APPLICANT

(Supporting documents to be attached)

Sl.	Audited Balance sheet for following Financial	Annual Turn Over (in INR Crore.)	
No.	Years		
1	2015-16		
2	2016-17		
3	2017-18		

Form 6.3 FORMAT FOR DECLARATION BY THE APPLICANT FOR NOT BEING **BLACKLISTED/DEBARRED**

(To be submitted on the Letterhead of the Bidder) Date: dd/mm/yyyy To **CEO**

Kanpur Smart City Limited (KSCL)

Municipal Corporation, Motijheel, Kanpur - India.

Subject: Declaration for not being debarred / black-listed by Central / any State Government department in India as on the date of submission of the bid

RFP Reference No: XX

Dear Sir,	
I, authorized representative of	, hereby solemnly confirm that the
Company	
is not debarred	I / black-listed by any Central/State Government/ PSU
entity in India or similar agencies globally for	unsatisfactory past performance, corrupt, fraudulent or
any other unethical business practices or for	any other reason as on last date of submission of the
Proposal. In the event of any deviation from the	ne factual information/ declaration, KSCL reserves the
right to reject the Proposal or terminate the Con	ntract without any compensation to the Company.
Thanking you,	
	Yours faithfully,
	Signature of Authorized
	Signatory
	(with official seal)
Date:	
Name:	
Designation:	
Address:	
Telephone & Fax:	
E-mail address:	

Form 6.4 FORMAT FOR POWER OF ATTORNEY

[To be executed on non-judicial stamp p	paper of the appropriate value in acc	cordance with i	relevant
Stamp Act. The stamp paper to be in the n	name of the company who is issuing th	e power of atto	rney]
Know by all men by these presents, We	(Name of t	the Bidder and	address
of their registered office) do hereby const	itute, appoint and authorize Mr. / Ms.	,	
(name and residential address of Power of	of attorney holder) who is presently	employed with	us and
holding the position of	as our Attorney, to do in our nam	e and on our be	half, all
such acts, deeds and things necessary in co	onnection with or incidental to our Pro	posal for the "I	EOI for
Skill Economic & Commercial Business G	Centre at Chunniganj in Kanpur on I	P PP model", in	cluding
signing and submission of all documen	nts and providing information / res	sponses to the	KSCL,
representing us in all matters before KS6	CL, and generally dealing with the F	KSCL in all ma	atters in
connection with our Proposal for the said	Project.		
We hereby agree to ratify all acts, deeds a	nd things lawfully done by our said A	ttorney pursuan	t to this
Power of Attorney and that all acts, deed	s and things done by our aforesaid A	ttorney shall ar	nd shall
always be deemed to have been done by u	18.		
For			
Name:	Designation:		Date:
Seal:		Time:	
Business Address:			
Accepted,			
(Signature	re) (Name, Title and Address of the At	torney)	

Note:

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required the same should be under common seal affixed in accordance with the required procedure.
- The Power of Attorney shall be provided on Rs.200/- stamp paper.
- The Power of Attorney should be supported by a duly authorized resolution of the Board of Directors of the Bidder authorizing the person who is issuing this power of attorney on behalf of the Bidder.

Lead Member has to submit the Power of Attorney in favour of Authorized signatory in below given format in case of Consortium.

POWER OF ATTORNEY FOR LEAD MEMBER BY CONSORTIUM MEMBER

KSCL has invited proposal from interested companies for "EOI for Skill Economic Development & Business Centre in Kanpur on PPP model" ("Project").

Whereas, we have decided that M/s.....shall be Lead Member of this Consortium.

NOW THEREFORE KNOW ALL MEN BY THESE PRESENTS

We,, (hereinafter to as the "Member") do hereby designate, nominate, constitute, appoint and authorize...... having its registered office at....., being one of the members of the Consortium, as the Lead Member and true and lawful attorney of the Consortium (hereinafter referred to as the "Attorney"). We hereby irrevocably authorize the Attorney (with power to sub- delegate) to conduct all business for and on behalf the Consortium and any one of us during the Bid process and, in the event the Consortium is awarded the Contract, during the execution of the project, and in this regard, to do on our behalf and on behalf of the Consortium, all or any of such acts, deeds or things as are necessary or required or incidental to the selection of the Consortium, including but not limited to signing and submission of all Applications, Proposals and other Documents and writings, participate in pre-proposal and other conferences, respond to queries, submit information/ documents, sign and execute contracts and undertakings consequent to acceptance of Bid of the Consortium and generally to represent the Consortium in all its dealings with the KSCL and/or any other Government Agency or any person, in all matters in connection with or relating to or arising out of the Consortium's proposal for the above Project and/or upon award thereof till the Contract Agreement is entered into with the KSCL. AND hereby agree to ratify and confirm and do hereby ratify and confirm all acts, deeds and things lawfully done or caused to be done by our said Attorney pursuant

to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Attorney in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us/Consortium.

IN WITNESS WHEREOF WE THE MEMBER ABOVE NAMED HAVE EXECUTED THIS
POWER OF ATTORNEY ON THIS
For
(Name & Title)
Witnesses:
1
2
(To be executed by the Member of the Consortium)

Note:

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required the same should be under common seal affixed in accordance with the required procedure.
- Also, wherever required, the Bidder should submit for verification the extract of the charter documents and documents such as a resolution/power of attorney in favour of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the Bidder.